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ABSTRACT

This document reports the results of a survey of school business officials to determine the status of Educational Resource Management Systems (ERMS) or Planning-Programing-Budgeting-Evaluating Systems (PPBES) in school districts and colleges in the United States and Canada. Though the actual number of school districts developing management systems has increased considerably since 1967, only a small percentage of districts in the two countries is engaged in developing a systems approach. Charts showing how participation was initiated, which groups have been active, and what stages of development have been implemented are also included. (RA)

Assn. of School Business Officials
2424 W. Lawrence Avenue
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1971

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ED 061595

# The Educational Resources Management System: Application of PPBES Concepts to Education.

## Introduction

The writers of the Educational Resources Management System hope that the system developed by the ASBO Research Corporation may serve as a guide to apply the best of the PPBES Concepts to Education. Administrators should be cautioned that much research is required before PPBES or ERMS can be fully implemented. School districts or colleges attempting to design, develop and implement an educational resources management system, to any reasonable degree of sophistication, should plan on a minimum developmental period of three to five years. Some experts advise that the full implementation of an effective system for ERMS will require more than five years.

Many obstacles stand in the way of a full implementation of ERMS. The obstacles represent an adherence to traditions--a reluctance to change from the familiar. The report of this Convention Committee is charged with the responsibility of bringing ASBO members an up-to-date report on the status of EMRS as of Spring 1971.

The survey form, shown on pages 2 and 3 was sent to 4,146 members of ASBO early in 1971. The inventory instrument was designed and distributed to help the ASBO Research Committee determine the status of PPBES within its school district and college membership.

EA 004 179

Check with your colleagues...Return only one reply for each school district.

ERM Research Committee

of the

Association of School Business Officials

Dr. LaMar L. Hill, Chairman

School District_____ Pupil Membership_____

Address_____ _____
city, state, province

Information furnished by_____

Position_____

Telephone No. _____

Please read the enclosed "Summary of System Features" before completing the questionnaire. Answer by checking the appropriate space.

| | YES | NO |
|---|---|---|
| 1. Has a system for supporting decision-making, to include the features of the ERMS or PPBES, been <u>authorized</u> by: | | |
| a. Your State or Province Educational Agency? | ____ | ____ |
| b. Your local governing board? | ____ | ____ |
| 2. Has your school district made <u>plans for</u> developing an ERM or PPBE? | ____ | ____ |
| 3. Is your school district <u>engaged in</u> developing a system for ERM or PPBE? | ____ | ____ |
| 4. Has your school district <u>used</u> the services of a paid consultant for developing an ERMS or a PPBES? | ____ | ____ |
| 5. Has your state or Province Educational Agency <u>provided assistance</u> for developing a system? | ____ | ____ |

- - - - - -

If you are <u>now</u> operating an ERMS or a PPBES

or

If plans are underway for the development of an ERMS or a PPBES,

Please answer the questions on the next page.

FOR SCHOOL DISTRICTS OPERATING OR INITIATING
AN ERMS OR A PPBES

6. Who took the initiative in starting the system? (Mark an "S" in the response space.)
Who is currently the most active leader? (Mark an "A" in the response space.)

___a. Superintendent
___b. Business Official
___c. Instructional Staff member
___d. The Board or a board member
___e. Other (Name the position)
_____

7. Which of the following participated in the development-implementation process of the system?

___a. Teachers
___b. Classified Personnel
___c. Community leaders
___d. Others (Name the group)

8. Mark in number order each of the following items which has been accomplished or is a part of your system for the ERMS or the PPBES. (Mark the first to be accomplished as I, etc.)

___a. Steering Committee
___b. Planning team named
___c. Goals and objective team named
___d. Programming team named
___e. Budgeting team named
___f. Evaluating team named
___g. Time schedule prepared
___h. Cost analysis model in use
___i. Program structure accepted
___j. Cost/effectiveness model in use

9. Do you have samples of the instructions, forms or other materials developed thus far which you are willing to share?

Send to: Research Library
Association of School Business Officials
2424 West Lawrence Avenue
Chicago, Illinois 60625

RETURN BOTH PAGES IN THE ENCLOSED ENVELOPE -- NO POSTAGE IS REQUIRED.

## The State of the Art

For purposes of giving a means of evaluation of Canada and the United States the charts on the following pages were developed. Many of the items included in the survey can be grouped for purposes of analysis. The charts will be developed for determining what the status may be in terms of the size of the schools participating in the survey, their status and their outside source of guidance, the individuals responsible for initiation, groups participating in the development of the plans and a final chart that indicates the status of the various stages of ERMS or PPBES development.

The first chart (page 7) deals with the number of schools in Canada and the United States participating in the inventory and the size of the districts. It should be noted that the inventory was submitted to 4,146 members representing 2,832 member districts and colleges. There were 1,327 respondents which represents approximately 32% responding, however, members were requested not to send more than one reply for each district.

Chart two (page 7) indicates the stages of development for those schools reporting. The relationship of those schools involved and those not involved in plans for development varies greatly between states--namely 1 to 15 for South Dakota to 64 to 43 in California. In development New York showed 6 to 65 ratio compared to 14 to 7 ratio in Florida. Consultants have not been

utilized very extensively and the state offices have not offered much assistance. It should be noted, however, that 318 reported that the decision has been authorized; 387 have plans for developing a system; 362 are developing the system; 101 are using consultants and 169 reported that the state or province is assisting in providing a system. An example is California whose State Department of Education and the Advisory Commission on School Budgeting and Accounting are currently using 14 pilot school districts, and one county to develop, implement and test a Educational Resources Management System.

These figures indicate that only a small percentage of the school districts of Canada and the United States are engaged in developing a ERMS or PPBE System. Nevertheless; there is a marked increase in the number of school districts in Canada and the United States that are either developing or planning and ERMS or PPBE System since a survey was made in 1967.

Chart III (page 8) indicates how participation was initiated. Interestingly enough the school business official seems to be spearheading most of the situations.

Chart IV (page 8) indicates which groups have been active. It is good to see that more schools have been inviting teachers, classified personnel and others to aid in the development of the system. It may be suprising to note that only 38 schools indicate the use of community leaders in the developmental stages of the ERM System.

Chart V (page 9) compares the status to which systems have been developed. If the importance of the item is judged by its status at the time of the inventory it would indicate that the

design of an ERM System is done in the following order:

| | | |
|---|---|---|
| 1. | Planning team named | 126 |
| 2. | Steering Committee named | 98 |
| 3. | Budgeting team named | 97 |
| 4. | Goals and objectives team | 95 |
| 5. | Time schedule prepared | 92 |
| 6. | Program structure accepted | 68 |
| 7. | Programing team named | 63 |
| 8. | Cost analysis model in use | 49 |
| 9. | Evaluating team named | 41 |
| 10. | Cost effectiveness model in use | 11 |

Further analysis shows, however, that 69 respondents stated that (A.) Steering Committee ranked first in their program and 57 reported that (B.) Planning team named ranked second in importance-indicating that the value of each item is not at all the same in the 362 districts and colleges developing a system.

## CHART I

## SCHOOL MEMBERSHIP

| AREAS | TYPE OF SCHOOL | | SCHOOL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Unified | College | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50001-over |
| Canada | 57 | | 1 | | 4 | 16 | 11 | 14 | 7 |
| United States | 1248 | 79 | 59 | 126 | 405 | 319 | 203 | 115 | 13 |
| TOTAL | 1305 | 79 | 60 | 126 | 409 | 335 | 214 | 129 | 20 |
| Approx. Percent Dist. | | | 4.6 | 9.7 | 31.3 | 25.7 | 16.4 | 9.9 | 1.5 |

## CHART II

## STAGE OF DEVELOPMENT

| AREAS | DECISION MAKING AUTHORIZED | | PLANS FOR DEVELOPMENT | | IN DEVELOPMENT | | PAID CONSULTANT UTILIZED | | STATE ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|---|
| | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| Canada | 12 | 40 | 14 | 42 | 12 | 45 | 3 | 54 | 12 | 45 |
| United States | 318 | 1014 | 387 | 875 | 362 | 936 | 101 | 1120 | 169 | 998 |
| TOTAL | 330 | 1054 | 401 | 917 | 374 | 981 | 104 | 1174 | 181 | 1043 |

CHART III

INITIATIVE IN STARTING THE SYSTEM CAME FROM:

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. Superintendent | | | |
| Canada | 2 | | |
| United States | 90 | 24 | 35 |
| B. Business Official | | | |
| Canada | 5 | 4 | 3 |
| United States | 57 | 63 | 108 |
| C. Instructional Staff | | | |
| Canada | | 1 | |
| United States | 3 | 16 | 5 |
| D. Board/Board Member | | | |
| Canada | 3 | | |
| United States | 25 | 2 | 6 |
| E. Other | | | |
| Canada | 1 | 3 | |
| United States | 13 | 36 | 12 |

CHART IV

GROUPS PARTICIPATING IN DEVELOPMENT

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. Teachers | | | |
| Canada | | 3 | 2 |
| United States | 33 | 31 | 41 |
| B. Classified Personnel | | | |
| Canada | 4 | 5 | 1 |
| United States | 55 | 36 | 24 |
| C. Community Leaders | | | |
| Canada | | | |
| United States | 8 | 4 | 26 |
| D. Others | | | |
| Canada | 2 | 2 | 1 |
| United States | 49 | 35 | 32 |

## CHART V

## STATUS IN SYSTEMS DEVELOPMENT

| The following Steps were accomplished or are part of the System for the ERMS or the PPBES: | 1 | | 2 | | 3 | | 4 | | 5 | | 6 | | 7 | 8 | 9 | 10 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | C | US | C | US | C | US | C | US | C | US | C | US | US | US | US | US |
| A. Steering Committee | 6 | 69 | | 15 | | 1 | | 3 | | | | 1 | 2 | | | |
| B. Planning Team Named | 2 | 42 | 5 | 57 | | 12 | | 3 | | | | | 2 | | 2 | |
| C. Goals and Objective Team Named | | 18 | 2 | 30 | | 25 | | 9 | 1 | 6 | | 2 | 2 | | | |
| D. Programming Team Named | | 9 | | 15 | 3 | 10 | | 21 | 1 | 8 | 1 | 4 | 1 | | | |
| E. Budgeting Team Named | 1 | 19 | | 17 | 1 | 22 | 1 | 11 | | 12 | | 7 | 5 | 1 | | |
| F. Evaluating Team Named | | 4 | | 5 | | 5 | | 5 | 2 | 8 | | 4 | 2 | 2 | 4 | |
| G. Time Schedule Prepared | | 13 | | 12 | 2 | 21 | 2 | 21 | | 12 | | 4 | 4 | 1 | | 1 |
| H. Cost Analysis Model in Use | | 7 | 1 | 2 | | 8 | | 4 | 1 | 7 | | 7 | 3 | 4 | 4 | 1 |
| I. Program Structure Accepted | | 6 | | 11 | 1 | 11 | 2 | 11 | 1 | 6 | | 10 | 3 | 3 | 3 | |
| J. Cost Effectiveness Model in Use | | 2 | | | | | | | | 3 | | | 1 | 2 | | 3 |

## Summary

In summary it must be stated that there is much interest in ERMS or PPBES in education. There has been a marked increase in development and implementation of systems in the past 4 years.

Superintendents now seem to lead the field in initiating or starting the system, however, business administrators still are the most active leaders currently.

It appears that teachers and classified employees are showing more interest in participating in ERMS development. Not too suprising is the fact that we are still a little skeptical in using community leaders in system development.

Again we should be reminded that it is the goal of the creators of the ASBO conceptual ERM System to provide a vehicle for local school districts and colleges which, when applied will encourage:

1. Involvement of citizens, staff and students in planning and decision making.
2. Responsiveness to change and the needs of the learners.
3. Long range planning.
4. Determination of priorities.
5. Thorough analysis of the alternatives.
6. Effective identification and allocation of resources, especially personnel.
7. Adequate display to the public of resource allocation in relation to programs.
8. Accountability to the public in relating resource utilization to outcomes.

PPBES Survey of ASBO Members

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-ARKANSAS

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 2 | 1 | 1 | | | | 1 | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| | 3 | | 3 | | 3 | | 3 | | 3 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-ALABAMA

TYPE

ELEMENTARY SECONDARY UNIFIED COLLEGE

3

PUPIL MEMBERSHIP

1-1000 1001-2000 2001-5000 5001-10000 10001-20000 20001-50000 50000-OR MORE

1 2

1-DECISION MAKING SYSTEM AUTHIZD.

YES NO

2-PLANS FOR DEVELOPING ERMS OR PPBES

YES NO

1 2

3- ENGAGED IN DEVELOPMENT

YES NO

1 2

4-PAID CONSULTANT UTILIZED

YES NO

3

5-STATE OR PROVINC PROVIDED ASSISTANCE

YES NO

3

12

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPPES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-ARIZONA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 17 | 3 | 2 | | 4 | 6 | 3 | 4 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 3 | 20 | 10 | 10 | 6 | 14 | 1 | 19 | 1 | 23 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | 1 | 1 |
| B. BUSINESS OFFICIAL | 1 | 1 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 2 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 1 | 1 | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 1 | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | 2 | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | 2 | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | 1 | | | | |
| G. TIME SCHEDULE PREPARED | | 1 | | | | | | | 1 | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | 1 | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | 1 |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | | | |

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MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-ALASKA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 3 | 1 | | | 1 | | | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 2 | 1 | 3 | 1 | 2 | 2 | 2 | 2 | 1 | 3 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | | |
| B. BUSINESS OFFICIAL | 1 | | 2 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | 1 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | 2 |
| B. CLASSIFIED PERSONNEL | | | 2 |
| C. COMMUNITY LEADERS | | | 2 |
| D. OTHERS | | | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| B. PLANNING TEAM NAMED | 1 | | | | | 1 | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | 1 | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | 1 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | 1 | 1 | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | 1 | 1 | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-CALIFORNIA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 104 | 10 | 3 | 5 | 19 | 18 | 29 | 12 | 7 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 87 | 67 | 64 | 43 | 75 | 36 | 17 | 90 | | |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 16 | 4 | 7 |
| B. BUSINESS OFFICIAL | 10 | 10 | 28 |
| C. INSTRUCTIONAL STAFF | 2 | 4 | 3 |
| D. BOARD/BOARD MEMBER | 2 | | 1 |
| E. OTHER | | 4 | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 9 | 8 | 11 |
| B. CLASSIFIED PERSONNEL | 9 | 3 | 9 |
| C. COMMUNITY LEADERS | 3 | 3 | 8 |
| D. OTHERS | 1 | 5 | 8 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 20 | 5 | | | | 1 | 1 | | | |
| B. PLANNING TEAM NAMED | 2 | 13 | 4 | | | | | | | |
| C. GOALS AND LBJ TEAM NAMED | 3 | 2 | 11 | 3 | 3 | 1 | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | 2 | 6 | 2 | 1 | 1 | | | |
| E. BUDGETING TEAM NAMED | 3 | 1 | 2 | 2 | 3 | 2 | 2 | 1 | | |
| F. EVALUATING TEAM NAMED | | | 2 | | 3 | | 1 | 1 | 1 | 2 |
| G. TIME SCHEDULE PREPARED | 5 | 3 | 4 | 2 | 1 | 1 | | 1 | | |
| H. COST ANALYSIS MODEL IN USE | | | | | 1 | 1 | 1 | | 2 | |
| I. PROGRAM STRUCTURE ACCEPTED | 1 | 2 | | 1 | | 5 | 2 | 1 | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | 2 | | 1 |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-CANADA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 57 | | 1 | | 4 | 16 | 11 | 14 | 7 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 12 | 40 | 14 | 42 | 12 | 45 | 3 | 54 | 12 | 45 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | | |
| B. BUSINESS OFFICIAL | 5 | 4 | 3 |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | 3 | | |
| E. OTHER | 1 | 3 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | 3 | 2 |
| B. CLASSIFIED PERSONNEL | 4 | 5 | 1 |
| C. COMMUNITY LEADER | | | |
| D. OTHERS | 2 | 2 | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 6 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 2 | 5 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 2 | | | 1 | | | | | |
| D. PROGRAMMING TEAM NAMED | | | 3 | | 1 | 1 | | | | |
| E. BUDGETING TEAM NAMED | 1 | | 1 | 1 | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | 2 | | | | | |
| G. TIME SCHEDULE PREPARED | | | 2 | 2 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | 1 | | | 1 | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | 1 | 2 | 1 | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71



STATE-CONNECTICUT

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 29 | 3 | 1 | | 11 | 8 | 10 | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 21 | 16 | 16 | 12 | 19 | 4 | 28 | 4 | 27 |

| 6- INITIATIVE IN STARTING THE SYSTEM CAME FROM | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

| 7-PARTICIPATION IN DEVELOPMENT CAME FROM | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

| 8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | 1 | | | | | | | | |
| B. PLANNING TEAM NAMED | | | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 2 | | | 1 | | 1 | | | | |
| D. PROGRAMMING TEAM NAMED | | | | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | | | | | 1 | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | 1 | | |
| G. TIME SCHEDULE PREPARED | | 1 | | | 1 | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | 1 | 1 | | | | 1 | | | |

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DATE RUN 6/21/71

STATE-COLORADO

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 13 | 4 | 2 | 1 | 2 | 5 | 4 | 1 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 9 | 4 | 13 | 3 | 14 | 1 | 16 | 3 | 14 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | | |
| B. BUSINESS OFFICIAL | 2 | 1 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | 1 | 2 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | 1 | |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | | 1 | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | 2 | | | | | | | | |
| B. PLANNING TEAM NAMED | 3 | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | 1 | | | 1 | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | 1 | | | | 1 | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | 1 | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | 1 | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | 1 | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | | 1 | |

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DATE RUN 6/21/71

STATE-DELAWARE

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 10 | | 1 | 1 | 4 | 3 | 1 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 9 | 1 | 9 | | 9 | | 10 | | 10 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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STATE-FLORIDA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 12 | 5 | | | 3 | 2 | | 3 | 5 |

| 1-DECISION MAKING SYSTEM AUTHZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 10 | 7 | 10 | 7 | 14 | 7 | 5 | 12 | 10 | 7 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 4 | 1 | 1 |
| B. BUSINESS OFFICIAL | 3 | | 2 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | 3 | | 1 |
| E. OTHER | 1 | 4 | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | 2 | 1 |
| B. CLASSIFIED PERSONNEL | 4 | | 1 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | | | 3 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 7 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 2 | 6 | | 1 | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 1 | 1 | 4 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | 2 | | | 1 | 1 | | | | | |
| E. BUDGETING TEAM NAMED | 2 | | | | 2 | 1 | | | | |
| F. EVALUATING TEAM NAMED | 1 | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | 1 | | 4 | 3 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | 2 | | | | 2 | 2 | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | 2 | 1 | | 2 | | | | | | |
| J. COST/EFFECTNESS MODEL IN USE | 1 | | | | 1 | | | | | |

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ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-GEORGIA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 3 | 1 | | | | | | 2 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| | 3 | 1 | 3 | 1 | 3 | 1 | 3 | 1 | 3 |

21

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BCARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-HAWAII

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 1 | | | | | | | | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | | 1 | | 1 | | 1 | 1 | 1 | |

22

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | 1 | 1 | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | 1 | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | 1 | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | 1 | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-IOWA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | CULLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 34 | 7 | 2 | 8 | 12 | 10 | | 5 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 2 | 39 | 5 | 33 | 4 | 36 | 1 | 40 | 1 | 39 |

23

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-INDIANA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| 45 | | | | | 5 | 14 | 12 | 9 | 3 | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 45 | | 5 | 42 | 7 | 40 | | 45 | | |

24

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | 1 |
| B. BUSINESS OFFICIAL | 2 | | 1 |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | 1 | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | 1 | 1 |
| B. CLASSIFIED PERSONNEL | 1 | 1 | 1 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | | | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR AR[illegible]ART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITEE | 1 | | | | | | | | | |
| B. PLANNING TEAM NAMED | 1 | 1 | | | | 1 | | | | |
| C. GOALS AND OBJ TEAM NAMED | 2 | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | 1 | | | | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | 1 | 1 | | | | | | | |
| F. EVALUATING TEAM NAMED | 1 | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | 1 | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | 1 | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
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STATE-IDAHO

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 8 | | | | 4 | 1 | 2 | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 7 | 2 | 6 | 1 | 7 | | 8 | | 8 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-ILLINOIS

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 132 | 3 | 12 | 27 | 38 | 48 | 19 | 5 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 26 | 128 | 39 | 111 | 36 | 115 | 7 | 137 | 5 | 142 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 6 | 1 | 2 |
| B. BUSINESS OFFICIAL | 4 | 4 | 9 |
| C. INSTRUCTIONAL STAFF | | 4 | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | 2 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 6 | | |
| B. CLASSIFIED PERSONNEL | 4 | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | 1 | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 5 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 3 | 8 | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 3 | 6 | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | 2 | | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | 2 | 5 | | | | | | | |
| F. EVALUATING TEAM NAMED | | 1 | | | | | | | | |
| G. TIME SCHEDULE PREPARED | 1 | | | 2 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | 1 | | 3 | 2 | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-KANSAS

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 17 | 4 | 4 | 3 | 4 | 2 | | 2 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| | 14 | 8 | 9 | 3 | 13 | 1 | 15 | 2 | 14 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | | |
| B. BUSINESS OFFICIAL | 1 | 1 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | 1 | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | | |
| B. CLASSIFIED PERSONNEL | 1 | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | 1 | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | | | | | | | | |
| E. BUDGETING TEAM NAMED | | 1 | | | | | | | | |
| F. EVALUATING TEAM NAMED | | 1 | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | 1 | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | 1 | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | 1 | | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-KENTUCKY

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 8 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | 1 | | 3 | | 2 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 6 | 2 | 5 | 2 | 5 | | 8 | 1 | 7 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | 2 |
| B. BUSINESS OFFICIAL | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | 1 |
| B. CLASSIFIED PERSONNEL | | | 1 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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ERM RESEARCH COMMITTEE REPORT
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DATE RUN 6/21/71

STATE-LOUISIANA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 6 | 1 | 1 | | | | 1 | 1 | 3 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| | 7 | | 7 | | 7 | | 7 | | 7 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BCARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MAINE

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 7 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | 1 | 3 | | 3 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 4 | 4 | 3 | 4 | 3 | 2 | 5 | 1 | 6 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | | 1 |
| B. BUSINESS OFFICIAL | | | 2 |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | 1 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | 2 |
| B. CLASSIFIED PERSONNEL | 1 | | 2 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 1 | | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | | | | | 1 | 1 | | | |
| B. PLANNING TEAM NAMED | 2 | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 2 | | 1 | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | 2 | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | 2 | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | 1 | | 1 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | 1 | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | 2 | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MARYLAND

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 12 | 2 | 1 | | 1 | | 3 | 3 | 6 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 7 | 5 | 8 | 6 | 8 | 6 | 5 | 10 | 4 | 10 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 5 | | 1 |
| B. BUSINESS OFFICIAL | | 2 | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | 2 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | 1 | 1 |
| B. CLASSIFIED PERSONNEL | | | 2 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 2 | 1 | 2 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 3 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 1 | 3 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 1 | | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | | 2 | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | 2 | 1 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | 2 | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MONTANA

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 3 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | | 2 | | 1 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 2 | 2 | 1 | 1 | 2 | 1 | 2 | | 3 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | 1 |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| E. OTHERS | | | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | 1 | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MASSACHUSETTS

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 32 | 1 | | 4 | 12 | 11 | 3 | 1 | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 5 | 23 | 13 | 20 | 13 | 20 | 3 | 30 | 6 | 27 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 3 | | 2 |
| B. BUSINESS OFFICIAL | 1 | 2 | 3 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | 1 | 1 |
| E. OTHER | 1 | 2 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | | 4 |
| B. CLASSIFIED PERSONNEL | | | 3 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 4 | | 3 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITEE | 1 | 1 | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 3 | 2 | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 2 | 1 | | | | 1 | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | 3 | | | 1 | | | | |
| E. BUDGETING TEAM NAMED | 2 | | | 1 | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | 1 | | | |
| G. TIME SCHEDULE PREPARED | | | | 2 | | | | | 1 | |
| H. COST ANALYSIS MODEL IN USE | | | | | 1 | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | 1 | 1 | 1 | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | | 1 | |

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SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MISSISSIPPI

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 6 | 1 | | | | 3 | | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| | 7 | | 7 | 1 | 6 | | 7 | | 7 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MINNESOTA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 36 | | 1 | 3 | 12 | 8 | 5 | 3 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 14 | 22 | 14 | 22 | 8 | 28 | 5 | 31 | 2 | 35 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | 1 | 5 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 3 | | |
| B. CLASSIFIED PERSONNEL | 4 | | |
| C. COMMUNITY LEADERS | 3 | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 2 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 1 | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | 1 | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | 2 | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | 1 | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | 1 | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MICHIGAN

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 87 | 5 | 3 | 4 | 34 | 25 | 10 | 10 | 3 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 10 | 82 | 22 | 69 | 23 | 64 | 6 | 86 | 5 | 82 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 4 | 1 | 1 |
| B. BUSINESS OFFICIAL | 4 | 3 | 6 |
| C. INSTRUCTIONAL STAFF | 1 | | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | 1 | 1 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | 2 | 1 |
| B. CLASSIFIED PERSONNEL | 6 | 1 | |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 5 | 1 | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 4 | 1 | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 2 | 1 | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 6 | 1 | 1 | | | | | | |
| D. PROGRAMMING TEAM NAMED | 1 | | 3 | 1 | 1 | | | | | |
| E. BUDGETING TEAM NAMED | 4 | 1 | | 2 | 1 | | 1 | | | |
| F. EVALUATING TEAM NAMED | | | 1 | | | | | 1 | | |
| G. TIME SCHEDULE PREPARED | | 1 | | 1 | | 1 | | | | |
| H. COST ANALYSIS MODEL IN USE | | 1 | | | | | | | 1 | |
| I. PROGRAM STRUCTURE ACCEPTED | 1 | | | | | 1 | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | | | 1 |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-MISSOURI

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 23 | 1 | | 2 | 7 | 6 | 4 | 4 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| | 21 | 3 | 17 | 2 | 20 | 1 | 20 | | 21 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | 1 | |
| B. BUSINESS OFFICIAL | 1 | | |
| C. INSTRUCTIONAL STAFF | | | 1 |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | 1 | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | 1 | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | 1 | | | | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | 1 | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NEBRASKA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 14 | | 1 | | 7 | 2 | 1 | 2 | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 2 | 10 | 4 | 9 | 4 | 9 | 2 | 11 | | |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | 2 | |
| B. BUSINESS OFFICIAL | 1 | 1 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| B. CLASSIFIED PERSO | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | 1 | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 1 | | | | | | 1 | | | |
| C. GOALS AND OBJ TEAM NAMED | | 1 | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | 1 | | | | |
| E. BUDGETING TEAM NAMED | | | 1 | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | 1 | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | 1 | 1 | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NEVADA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 5 | | | 1 | 1 | | | | 3 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 2 | 2 | 3 | 2 | 3 | 2 | 1 | 3 | 1 | 4 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | 2 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NEW JERSEY

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 79 | 5 | 5 | 14 | 36 | 17 | 7 | 2 | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 4 | 69 | 17 | 65 | 15 | 68 | 3 | 80 | 5 | 77 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | 2 | 4 |
| B. BUSINESS OFFICIAL | 4 | 2 | 3 |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | 1 | | 1 |
| E. OTHER | 1 | 2 | 2 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | | 3 |
| B. CLASSIFIED PERSONNEL | 3 | | 1 |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | 5 | | 2 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 2 | 2 | | 1 | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | 1 | 1 | | | | |
| D. PROGRAMMING TEAM NAMED | | | 1 | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | 1 | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | 1 | | | |
| G. TIME SCHEDULE PREPARED | 1 | | 2 | 1 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | 1 | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | 1 | 1 | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NEW MEXICO

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 6 | 1 | 1 | | 1 | 1 | 3 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 6 | 1 | 5 | 1 | 5 | 1 | 5 | 1 | 5 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | 1 | |
| B. BUSINESS OFFICIAL | | | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NEW YORK

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 71 | | 4 | 10 | 33 | 17 | 8 | 3 | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 10 | 59 | 10 | 58 | 6 | 65 | 7 | 64 | 19 | 61 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 3 | 1 | 2 |
| B. BUSINESS OFFICIAL | 3 | 4 | 6 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | 2 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | 2 | 1 |
| B. CLASSIFIED PERSONNEL | 3 | 2 | 1 |
| C. COMMUNITY LEADERS | 1 | | 1 |
| D. OTHERS | 2 | 2 | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 4 | 1 | 1 | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 2 | 3 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 2 | 1 | 2 | 2 | | | | | | |
| D. PROGRAMMING TEAM NAMED | | 2 | | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | | 2 | 1 | 1 | | | | | |
| F. EVALUATING TEAM NAMED | | | 2 | 1 | | 1 | | | | |
| G. TIME SCHEDULE PREPARED | | | | 1 | 1 | | 1 | | | |
| H. COST ANALYSIS MODEL IN USE | | | 1 | 1 | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | 1 | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NORTH DAKOTA

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 7 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | | 3 | | 4 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 6 | 2 | 5 | 2 | 5 | 2 | 5 | 1 | 6 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | 1 |
| B. BUSINESS OFFICIAL | | | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | 1 | 1 | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | 1 | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NORTH CAROLINA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 5 | 1 | 1 | | | 2 | 1 | 2 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 5 | 1 | 5 | 1 | 5 | 1 | 5 | 1 | 5 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-NEW HAMPSHIRE

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 2 | 1 | 1 | 1 | 1 | | | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 2 | | 2 | 1 | 2 | 1 | 1 | | 3 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | | |
| B. BUSINESS OFFICIAL | | 1 | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| B. CLASSIFIED PERSONNEL | | 1 | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | 1 | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 1 | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 1 | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | 1 | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | 1 | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | 1 | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-OREGON

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 20 | 4 | 1 | 1 | 11 | 4 | 2 | 2 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 4 | 10 | 10 | 11 | 7 | 16 | 3 | 20 | 5 | 17 |



6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | | 2 |
| B. BUSINESS OFFICIAL | 1 | | 4 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | 1 | | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | 1 | 2 |
| B. CLASSIFIED PERSONNEL | | | 2 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 2 | 1 | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| B. PLANNING TEAM NAMED | 1 | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | | 1 | | 1 | | | | |
| E. BUDGETING TEAM NAMED | | | 1 | | 1 | | | | | |
| F. EVALUATING TEAM NAMED | | | | 1 | | 1 | | | | |
| G. TIME SCHEDULE PREPARED | | 1 | | | 1 | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | 1 | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | 1 | | 1 | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-OHIO

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 45 | 1 | | 1 | 16 | 12 | 10 | 2 | 5 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 4 | 35 | 10 | 35 | 10 | 33 | 4 | 41 | 3 | 43 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | 1 | |
| B. BUSINESS OFFICIAL | 2 | | 2 |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | 2 | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | 1 | 1 |
| B. CLASSIFIED PERSONNEL | | | 1 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 2 | 1 | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | 1 | | | | | | | | |
| B. PLANNING TEAM NAMED | 1 | | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 1 | | 1 | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | 1 | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-OKLAHOMA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 8 | 1 | 1 | | 3 | 2 | 2 | | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 7 | 3 | 6 | 3 | 6 | | 9 | 2 | 7 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | | 1 |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| B. CLASSIFIED PERSONNEL | 2 | | |
| C. COMMUNITY LEADER | | | |
| D. OTHERS | 1 | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | | | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-PENNSYLVANIA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 89 | 2 | 3 | 6 | 39 | 27 | 18 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 35 | 78 | 10 | 65 | 6 | 47 | 1 | 80 | 17 | 67 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 5 | | |
| B. BUSINESS OFFICIAL | 1 | 3 | 3 |
| C. INSTRUCTIONAL STAFF | | 1 | 1 |
| D. BOARD/BOARD MEMBER | 1 | | |
| E. OTHER | | | 1 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | 1 | 1 |
| B. CLASSIFIED PERSONNEL | 2 | | 1 |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | 1 | 1 | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | 1 | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | 2 | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | 1 | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | 1 | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | 1 | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | 1 | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-RHODE ISLAND

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 4 | 1 | | | 2 | 1 | 1 | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING EKMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 3 | 2 | 3 | 2 | 2 | 3 | 2 | 3 | | |

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| 6- INITIATIVE IN STARTING THE SYSTEM CAME FROM | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | | |
| B. BUSINESS OFFICIAL | | 1 | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

| 7-PARTICIPATION IN DEVELOPMENT CAME FROM | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | 1 |
| B. CLASSIFIED PERSONNEL | | | 1 |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | 1 | | 1 |

| 8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | 1 | | | | | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | 1 | | | | 1 | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | 1 | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | 1 | | | | |
| F. EVALUATING TEAM NAMED | | | | | 1 | | | | | |
| G. TIME SCHEDULE PREPARED | | | 1 | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | 1 | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | 1 | 1 | | | | | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | 1 | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-SOUTH CAROLINA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 9 | | | | | 2 | 3 | 1 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3-ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 8 | 1 | 8 | 1 | 8 | 1 | 8 | 1 | 8 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | 1 | |
| B. BUSINESS OFFICIAL | 1 | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BCARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-SOUTH DAKOTA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 16 | | 1 | 8 | 5 | | 1 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 15 | 1 | 15 | 1 | 15 | | 16 | | 15 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | 1 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | 1 | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | 1 | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-TENNESSEE

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 6 | 1 | | | | 4 | | 1 | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 6 | 3 | 4 | 1 | 5 | 1 | 6 | 1 | 6 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 1 | | |
| B. BUSINESS OFFICIAL | 1 | 1 | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | 1 |
| B. CLASSIFIED PERSONNEL | | | 1 |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | 1 | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | 1 | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | 1 | | | | | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-TEXAS

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 44 | 1 | 1 | | 15 | 13 | 6 | 3 | 5 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 34 | 10 | 24 | 16 | 19 | 21 | 1 | 39 | 27 | 15 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 3 | 1 | 1 |
| B. BUSINESS OFFICIAL | | 7 | 5 |
| C. INSTRUCTIONAL STAFF | | 1 | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | 3 | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 3 | 3 | 1 |
| B. CLASSIFIED PERSONNEL | 5 | 3 | 1 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | 4 | 3 | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 3 | | | 1 | | | | | | |
| B. PLANNING TEAM NAMED | 5 | 3 | 1 | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 1 | 3 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | 1 | 3 | | | | | | |
| E. BUDGETING TEAM NAMED | 2 | 4 | 1 | 3 | | | 1 | | | |
| F. EVALUATING TEAM NAMED | | | | | 1 | | | | | |
| G. TIME SCHEDULE PREPARED | 1 | | 1 | 1 | 3 | 1 | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | 1 | | | | 1 | |
| I. PROGRAM STRUCTURE ACCEPTED | 1 | | 1 | | | 1 | | 1 | | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | 1 | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-UTAh

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 14 | 1 | 1 | 3 | 5 | 3 | 2 | | 1 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 6 | 11 | 5 | 11 | 3 | 12 | | 15 | 5 | 10 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 2 | | 1 |
| B. BUSINESS OFFICIAL | | 2 | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 1 | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | 1 | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | 1 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | 1 | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | 1 | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | 1 | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | 1 | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | 1 | |
| J. COST/EFFECTNESS MODEL IN USE | | | | | | | | | | 1 |

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DATE RUN 6/21/71

STATE-VERMONT

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 2 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | | 2 | | 1 | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 1 | 1 | 1 | | 2 | | 2 | | |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-VIRGINIA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 12 | 1 | 1 | | 1 | 1 | 1 | 6 | 3 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 11 | 3 | 10 | 5 | 8 | 1 | 12 | | 13 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | 1 |
| B. CLASSIFIED PERSONNEL | 1 | | 1 |
| C. COMMUNITY LEADERS | | | 1 |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | 1 | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-WASHINGTON

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 31 | | | 3 | 7 | 9 | 5 | 2 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 10 | 15 | 13 | 18 | 11 | 20 | 2 | 29 | 9 | 22 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 4 | 2 | 2 |
| B. BUSINESS OFFICIAL | | 4 | 3 |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | 1 | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | 2 | 1 |
| B. CLASSIFIED PERSONNEL | | 1 | 1 |
| D. OTHERS | 5 | 1 | 1 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 2 | | | 1 | | 1 | | | | |
| B. PLANNING TEAM NAMED | 1 | | 1 | | | 1 | 1 | | 1 | |
| C. GOALS AND OBJ TEAM NAMED | 1 | 1 | 2 | | | | | 2 | | |
| D. PROGRAMMING TEAM NAMED | | 2 | 1 | 1 | | | | | | |
| E. BUDGETING TEAM NAMED | 3 | 1 | | 2 | | | | | | |
| F. EVALUATING TEAM NAMED | | | 2 | 1 | 1 | | | | | |
| G. TIME SCHEDULE PREPARED | 1 | 1 | | 1 | | | 1 | | | |
| H. COST ANALYSIS MODEL IN USE | | | 1 | 1 | 1 | 1 | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | 2 | 1 | | 1 | | | | 1 | |

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SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-WISCONSIN

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 52 | 5 | 3 | 10 | 21 | 9 | 5 | 3 | 2 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 8 | 38 | 22 | 33 | 18 | 37 | 1 | 56 | 6 | 51 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 5 | 4 | 2 |
| B. BUSINESS OFFICIAL | 4 | 2 | 5 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | 1 | | 1 |
| E. OTHER | | 3 | 2 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 1 | 2 | 4 |
| B. CLASSIFIED PERSONNEL | 4 | 3 | 4 |
| C. COMMUNITY LEADERS | | | 3 |
| D. OTHERS | 1 | 1 | 2 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 3 | | | 1 | | | | | | |
| B. PLANNING TEAM NAMED | 3 | 2 | 1 | 1 | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | 3 | 3 | | | | | | | |
| D. PROGRAMMING TEAM NAMED | 1 | 2 | | | 1 | | | | | |
| E. BUDGETING TEAM NAMED | | 3 | 1 | | | 1 | | | | |
| F. EVALUATING TEAM NAMED | 1 | 1 | | | | | | | | |
| G. TIME SCHEDULE PREPARED | 2 | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | 1 | 2 | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | 2 | 1 | | | | | | | |

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ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-WEST VIRGINIA

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 7 | | | | | 4 | 2 | 1 | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 7 | | 7 | | 7 | | 7 | | 7 | |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DATE RUN 6/21/71

STATE-WYOMING

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 8 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | 3 | 3 | | 2 | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 6 | 2 | 6 | 2 | 6 | | 8 | 2 | 6 |

6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | 1 | 1 |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | 1 | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | 1 | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | 1 | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | 1 | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | 1 | | | | | | | | |

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DATE RUN 6/21/71

STATE-UNKNOWN

TYPE

| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE |
|---|---|---|---|
| | | 2 | |

PUPIL MEMBERSHIP

| 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
|---|---|---|---|---|---|---|
| | | 2 | | | | |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 1 | 2 | 1 | 2 | | 3 | | 3 | | 3 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | | | |
| B. BUSINESS OFFICIAL | | | |
| C. INSTRUCTIONAL STAFF | | | |
| D. BOARD/BOARD MEMBER | | | |
| E. OTHER | | | |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | | | |
| B. CLASSIFIED PERSONNEL | | | |
| C. COMMUNITY LEADERS | | | |
| D. OTHERS | | | |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | | | | | | | | | | |
| B. PLANNING TEAM NAMED | | | | | | | | | | |
| C. GOALS AND OBJ TEAM NAMED | | | | | | | | | | |
| D. PROGRAMMING TEAM NAMED | | | | | | | | | | |
| E. BUDGETING TEAM NAMED | | | | | | | | | | |
| F. EVALUATING TEAM NAMED | | | | | | | | | | |
| G. TIME SCHEDULE PREPARED | | | | | | | | | | |
| H. COST ANALYSIS MODEL IN USE | | | | | | | | | | |
| I. PROGRAM STRUCTURE ACCEPTED | | | | | | | | | | |

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DEPARTMENT OF EDUCATIONAL AND MANAGERICAL INFORMATION AND ANALYSIS
MONTGOMERY COUNTY PUBLIC SCHOOLS
ROCKVILLE, MARYLAND 20850

ERM RESEARCH COMMITTEE REPORT
SUMMARY OF SYSTEM FEATURES QUEST.
DATE RUN 6/21/71

STATE-FINAL TOTAL

| TYPE | | | | PUPIL MEMBERSHIP | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ELEMENTARY | SECONDARY | UNIFIED | COLLEGE | 1-1000 | 1001-2000 | 2001-5000 | 5001-10000 | 10001-20000 | 20001-50000 | 50000-OR MORE |
| | | 1248 | 79 | 59 | 126 | 405 | 319 | 203 | 115 | 13 |

| 1-DECISION MAKING SYSTEM AUTHIZD. | | 2-PLANS FOR DEVELOPING ERMS OR PPBES | | 3- ENGAGED IN DEVELOPMENT | | 4-PAID CONSULTANT UTILIZED | | 5-STATE OR PROVINCE PROVIDED ASSISTANCE | |
|---|---|---|---|---|---|---|---|---|---|
| YES | NO | YES | NO | YES | NO | YES | NO | YES | NO |
| 318 | 1014 | 387 | 875 | 362 | 936 | 101 | 1120 | 169 | 998 |

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6- INITIATIVE IN STARTING THE SYSTEM CAME FROM

| | INITIATIVE STARTING | ACTIVE LEADER | BOTH ROLES |
|---|---|---|---|
| A. SUPERINTENDENT | 90 | 24 | 35 |
| B. BUSINESS OFFICIAL | 57 | 63 | 108 |
| C. INSTRUCTIONAL STAFF | 3 | 16 | 5 |
| D. BOARD/BOARD MEMBER | 25 | 2 | 6 |
| E. OTHER | 13 | 36 | 12 |

7-PARTICIPATION IN DEVELOPMENT CAME FROM

| | ONLY PERSON | WITH ONE OTHER | MORE THAN TWO |
|---|---|---|---|
| A. TEACHERS | 33 | 31 | 41 |
| B. CLASSIFIED PERSONNEL | 55 | 36 | 24 |
| C. COMMUNITY LEADERS | 8 | 4 | 26 |
| D. OTHERS | 49 | 35 | 32 |

8-THE FOLLOWING STEPS WERE ACCOMPLISHED OR ARE PART OF THE SYSTEM FOR THE ERMS OR THE PPBES

| | -1- | -2- | -3- | -4- | -5- | -6- | -7- | -8- | -9- | -10- |
|---|---|---|---|---|---|---|---|---|---|---|
| A. STEERING COMMITTEE | 69 | 15 | 1 | 3 | | 1 | 2 | | | |
| B. PLANNING TEAM NAMED | 42 | 57 | 12 | 3 | | | 2 | 2 | 1 | |
| C. GOALS AND OBJ TEAM NAMED | 18 | 30 | 25 | 9 | 6 | 2 | 2 | | | |
| D. PROGRAMMING TEAM NAMED | 9 | 15 | 10 | 21 | 8 | 4 | 1 | | | |
| E. BUDGETING TEAM NAMED | 19 | 17 | 22 | 11 | 12 | 7 | 5 | 1 | | |
| F. EVALUATING TEAM NAMED | 4 | 5 | 5 | 5 | 8 | 4 | 2 | 2 | 4 | |
| G. TIME SCHEDULE PREPARED | 13 | 12 | 21 | 21 | 12 | 4 | 4 | 1 | | |
| H. COST ANALYSIS MODEL IN USE | 7 | 2 | 8 | 4 | 7 | 7 | 3 | 4 | 4 | 1 |
| I. PROGRAM STRUCTURE ACCEPTED | 6 | 11 | 11 | 11 | 6 | 10 | 3 | 3 | 3 | |
| J. COST/EFFECTNESS MODEL IN USE | 2 | | | | 3 | | 1 | 2 | | 3 |

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